



**Monday, February 26**

Welcome Reception – Conrad Foyer (*Business Casual*)

3:00 p.m.	Registration	Bell Canto Foyer, 2 <sup>nd</sup> Floor
6:00 p.m.	Welcome Reception & Dinner with Private PAC Donor Area <i>Hosted by Ardent Chief Executive Officer Marty Bonick</i>	Terrace/Conrad Foyer, 2 <sup>nd</sup> Floor

**Tuesday, February 27**

**General Session DAY 1** (*Business Casual*)

Conrad Ballroom

7:15 a.m.	<i>Breakfast (Headshots available from 7:00-8:00 a.m.)</i>	
7:45 a.m.	Welcome & Connect to Purpose	David Schultz, President, Hospital Operations Donald Baker, President Lone Star Region
7:55 a.m.	Pre-Game Huddle	Marty Bonick, President & CEO
8:15 a.m.	Process Over Product	Inky Johnson, Former College Football Player
9:15 a.m.	<i>Time Out (Headshots available)</i>	
9:30 a.m.	Industry Rundown	Ford Koles, Vice President, Advisory Board
10:45 a.m.	Boardroom Blitz: Strategies for a Winning Company	Ardent Board Members Mark Sotir, Peter Bynoe & Rob Webb Moderated by Ardent Board Member Ellen Havdala
11:30 a.m.	Time Out	
11:45 a.m.	CyberCenter: Post-Game Analysis	Steve Petrovich, Chief Legal Officer Steve Hinkle, Chief Compliance Officer Special Guest: Anika Gardenhire, Chief Digital Information Officer
12:30-1:15 p.m.	<i>Lunch</i>	

**Breakout Groups 1:15-4 p.m.**

*\*See conference website for breakout agendas and back of name badges for group assignments. Due to limited seating, please only attend the session you have been assigned. Breakouts are optional for Ardent Resource Team members as space permits.*

1:15-2:30 p.m.	Part 1: Special Teams Huddle	
	CEO/COO	Opus 1 Hosted by David Schultz, President, Hospital Operations
	CFO	Opus 2 Hosted by Alfred Lumsdaine, Chief Financial Officer
	CNO	Opus 3 Hosted by Lisa Dolan, Chief Nursing Officer
	CMO	Aria Hosted by FJ Campbell, MD, Chief Medical Officer
2:30-2:45 p.m.	Time Out/Room Change	
2:45-4:00 p.m.	Part 2: League Workgroups	
	D1 (Large Hospitals)	Opus 1 Hosted by David Schultz, President, Hospital Operations
	D2 (Medium Hospitals)	Opus 2 Hosted by Alfred Lumsdaine, Chief Financial Officer
	D3 (Small Hospitals)	Opus 3 Hosted by Ben Jacobs, Chief Strategy Officer
	D4 (Health Services)	Aria Hosted by Mike Matthews, President, Physician Services

**Ardent Awards** *(Cocktail Attire)*

6:00 p.m.	Cocktail Reception	Terrace/Conrad Foyer
7:00 p.m.	Dinner & Awards Ceremony	Conrad Ballroom
<i>Open seating</i>		
9:30 p.m.	After-Party	Terrace/Conrad Foyer

**Wednesday, February 28**

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**General Session DAY 2** *(Business Casual)*

		Conrad Ballroom
7:30 a.m.	Luggage Storage	Bel Canto Foyer, 2 <sup>nd</sup> Floor
8:00 a.m.	Breakfast	
8:30 a.m.	Welcome & Connect to Purpose	Alfred Lumsdaine, Chief Financial Officer Troy Greer, President, New Mexico Market
8:45 a.m.	The Right Call: What Sports Teach Us About Work & Life	Sally Jenkins, Sports Columnist & Author
9:45 a.m.	Time Out	
10:00 a.m.	The Big Story	Marty Bonick
11:30 a.m.	Around the Horn: Hot Topics & Hot Takes	Hospitals Operations & Health Services Leaders Ben Jacobs, Donald Baker, Tim O'Brien and Jim Kaltenbacher Moderated by F.J. Campbell, MD
12:15 p.m.	Post-Game Report	Marty Bonick, David Schultz, F.J. Campbell, MD & Anika Gardenhire
12:45 p.m.	<i>Lunch &amp; Departure</i>	